

## Remuneration Report of the EUROKAI Group 2024

This Remuneration Report relates to the 2024 financial year explains in all material respects the remuneration of the Management Board of the Personally Liable General Partner and, for the members of the Supervisory Board, the remuneration as specified in the Articles of Association, including the remuneration system.

The basis for preparation is the German Stock Corporation Act (Aktiengesetz – AktG), in particular the required disclosures pursuant to Section 162 AktG, as well as the requirements of the German Commercial Code (HGB) and the recommendations of the German Corporate Governance Code as amended on 28 April 2022 (“Code”).

### Review of the 2023 remuneration year

The Remuneration Report prepared by EUROKAI GmbH & Co. KGaA (in the following “EUROKAI”) pursuant to Section 162 AktG for the 2023 financial year was approved at the General Meeting on 12 June 2024 with 99.99% of the votes cast.

The Management Board of the Personally Liable General Partner together with the Supervisory Board view this clear vote as confirmation of the format used for the 2023 Remuneration Report. This format will therefore be retained unchanged for the present report.

### Remuneration of the Management Board in financial year 2024

EUROKAI is a German partnership limited by shares, with Kurt F.W.A. Eckelmann GmbH as sole Personally Liable General Partner, which conducts the business of the KGaA. Kurt F.W.A. Eckelmann GmbH is represented by its Managing Directors Mr Thomas H. Eckelmann (Chairman), Ms Cecilia Eckelmann-Battistello (until 6 March 2024) and Mr Tom H. Eckelmann.

The personally liable managing partner of a KGaA can in many respects be compared to the management board of a stock corporation (AG). Section 283 AktG therefore rules that a number of provisions governing the management board of a stock corporation shall apply mutatis mutandis to the personally liable general partner of a KGaA. The fundamental difference between an AG and a KGaA is that the personally liable general partner of a KGaA – contrary to the management board of an AG pursuant to Section 84 AktG – is not appointed by its supervisory board; rather, it is a shareholder. Thus, the supervisory board of a KGaA does not have powers to make personnel appointments or determine the remuneration system or actual remuneration. Furthermore, special provisions apply if the personally liable general partner is not a natural person but a legal entity, such as in the case of EUROKAI a private limited company (GmbH). In this case, the internal regulations of the GmbH apply with respect to the appointment and dismissal of the managing directors of the GmbH and to the terms of their employment contracts. In the present case, the Managing Directors of Kurt F.W.A. Eckelmann GmbH are appointed and dismissed by its Administrative Board. The latter also concludes the senior executive agreements with the Managing Directors and determines the assignment of duties/rules of procedure of the Management Board.

Thus, the Supervisory Board can neither pass a resolution on a remuneration system for the remuneration of the Management Board pursuant to Section 87a AktG, nor can it submit such a resolution to the General Meeting for approval pursuant to Section 120a (1) AktG.

In accordance with Section 162 in conjunction with Section 278 (3) AktG, the Management Board of the Personally Liable General Partner and the Supervisory Board of EUROKAI have a duty under Section 290 HGB to prepare a report on the “remuneration granted and owed” in respect of the past financial year to each current or former member of the Management Board or management of the parent and of the entities within the same Group. EUROKAI understands the legally undefined term

“remuneration granted and owed” to mean that remuneration is “granted” if it de facto, i.e. actually passes to the Board member. It is “owed” if there is a legal obligation towards the Board member that is due but has not yet been fulfilled.

The Management Board of the Personally Liable General Partner receives no compensation for its activities from EUOKAI. Neither does it receive remuneration from the Personally Liable General Partner, as the latter’s Administrative Board has not made use of its option to determine remuneration.

The situation is rather different in respect of the fully consolidated CONTSHIP Italia (Melzo/Milan, Italy) sub-group, in which EUOKAI directly holds 66.6% of the shares and a further indirect 16.7% shareholding via the 50% equity interest in EUROGATE GmbH & Co. KGaA, KG, Bremen (in which BLG Logistics Group AG & Co. KG, Bremen, a company owned by the Free Hanseatic City of Bremen, also holds 50%), thus, calculated proportionally, bringing its total shareholding to 83.3%. In respect of their activities there, the two Managing Directors of the Personally Liable General Partner each receive remuneration from Contship Italia S.p.A. (in the following “Contship”) and its subsidiaries.

Ms Cecilia Eckelmann-Battistello was Chair of the Board of Directors of Contship up until 6 March 2024 and a member of the Board of Directors at three subsidiaries of Contship.

Mr Thomas H. Eckelmann is a member of the Board of Directors of Contship and has been its Chairman since 26 April 2024. He is also President of the Board of Directors at two subsidiaries of Contship. Mr Tom H. Eckelmann is a member of the Board of Directors and Deputy Chairman of Contship. He is also Deputy Chairman of two subsidiaries of Contship.

### ***Separate disclosure of the remuneration of the Managing Directors***

The amounts listed below constitute the fixed and variable remuneration components “granted and owed” in the respective financial year by Contship and its subsidiaries pursuant to Section 162 (1) sentence 1 AktG. This exclusively relates to fixed remuneration components. The remuneration for Ms Cecilia Eckelmann-Battistello for the 2024 financial year was paid until March 2024. The remuneration of Mr Thomas Eckelmann and Mr Tom H. Eckelmann was paid on a quarterly basis.

<b>Remuneration of the Managing Directors by the CONTSHIP Italia Group</b>	<b>2024</b> EUR	<b>2023</b> EUR
Thomas H. Eckelmann	209,375.00	162,500.00
Cecilia E.M. Eckelmann-Battistello	142,630.00	572,700.00
Tom H. Eckelmann	73,125.00	7,500.00
<b>Total</b>	<b>425,130.00</b>	<b>742,700.00</b>

## Comparative presentation of the remuneration and earnings development

The following table shows a comparative presentation of the annual change in the remuneration granted and owed to the current Managing Directors of the Personally Liable General Partner, the development of the company's earnings and the remuneration of employees on a full-time equivalent basis pursuant to Section 162 (1) sentence 2 no. 2 AktG; with the latter being based on the average wages and salaries of all employees (in relation to all areas of activity) of the fully consolidated CONTSHIP Italia Group sub-group, since EUROKAI has no employees of its own.

No remuneration was granted or owed to former Managing Directors.

Ms Cecilia Eckelmann-Battistello received remuneration from companies of the CONTSHIP Italia Group totalling EUR 142.6 thousand until March 2024. In addition to the unchanged fixed remuneration of EUR 135.6 thousand for her activities as Chair of the Board of Directors of Contship, this amount also included the unchanged fixed remuneration in respect of her duties as a member of the Board of Directors at three subsidiaries of Contship in the amount of EUR 7 thousand.

Mr Thomas H. Eckelmann received remuneration from companies of the CONTSHIP Italia Group totalling EUR 209.4 thousand in 2024. In addition to the remuneration of EUR 104.4 thousand for his activities as a member of the Board of Directors of Contship until 26 April 2024 and, from this date as its Chairman, this amount also included the unchanged fixed remuneration of EUR 105 thousand in respect of his duties as President of the Board of Directors at two subsidiaries of Contship.

Mr. Tom H. Eckelmann received remuneration from companies of the CONTSHIP Italia Group totalling EUR 73.1 thousand in 2024. In addition to the remuneration of EUR 61.9 thousand for his activities as a member of the Board of Directors of Contship until 26 April 2024 and from this date as its Deputy Chairman, this amount also included totalling EUR 11.2 thousand in respect of his duties as Deputy Chairman of two subsidiaries of Contship.

Comparative presentation of the remuneration of the Managing Directors by the CONTSHIP Italia Group	2024 EUR	Change 2023/2024 in %	2023 EUR	Change 2022/2023 in %	2022 EUR	Change 2021/2022 in %	2021 EUR	Change 2020/2021 in %	2020 EUR
Thomas H. Eckelmann	209,375.00	28.8	162,500.00	0.0	162,500.00	0.0	162,500.00	0.0	162,500.00
Cecilia E.M. Eckelmann-Battistello	142,630.00	-75.1	572,700.00	0.0	572,700.00	0.0	572,700.00	0.0	572,700.00
Tom H. Eckelmann	73,125.00	875.0	7,500.00	not stated	not stated	not stated	not stated	not stated	not stated
<b>Total</b>	<b>742,700.00</b>	<b>-42.8</b>	<b>742,700.00</b>	<b>0.0</b>	<b>735,200.00</b>	<b>0.0</b>	<b>735,200.00</b>	<b>0.0</b>	<b>735,200.00</b>

  

Earnings development of EUROKAI GmbH & Co. KGaA									
Net income for the period in accordance with the German Commercial Code (HGB)	127,363,284.39	135.3	54,137,312.83	163.8	20,524,114.80	67.8	12,232,212.76	-22.6	15,806,475.38
Consolidated profit for the year in accordance with IFRSs	87,999,534.91	68.7	52,170,250.60	-54.1	113,537,061.87	19.5	95,001,375.60	410.7	-30,577,991.55
(2020: consolidated loss for the year)									

  

Change in employee remuneration									
Change in employee remuneration of employees of the CONTSHIP Italia Group on a full-time equivalent basis	57,656.00	3.4	55,743.00	-4.2	58,202.00	-2.0	59,413.00	0.5	59,110.00

The year-on-year change in employee remuneration of the CONTSHIP Italia Group employees was determined by adjusting for exceptional factors in connection with severance payments to departing managers and early retirement rules.

The variance versus 2023 is mostly attributable to the increase in handled container volumes in La Spezia (11%), which led to an overall EUR 1,7 million higher extraordinary expenses and allowances.

Nonetheless, a saving of 1% on employee average remuneration has been achieved with respect to 2022 figures, in which handled Group container volumes were similar to 2024.

In addition, the insourcing of the trucking service in La Spezia generated approximately EUR 1,4 million positive impact in the gross operational margin of the Company due to the stoppage of the third supplier activities.

## Remuneration of the Supervisory Board in financial year 2024

### ***Approval of the remuneration system by the General Meeting***

Pursuant to Section 113 (3) sentences 1 and 2 AktG, the general meeting of listed companies must adopt a resolution on the remuneration of the members of the supervisory board at least every four years, whereby a resolution confirming the remuneration is permissible.

Such a resolution was adopted by the General Meeting for the first time on 9 June 2021. The remuneration system for the members of the Supervisory Board was approved with 99.99% of the votes cast.

In view of the steady increase in the content and time-related duties and responsibilities of the Supervisory Board in recent years, the Annual General Meeting on June 7, 2023 resolved to adjust the remuneration system by appropriately increasing the remuneration of the Supervisory Board members.

### ***Principles of the remuneration system***

The remuneration of the Supervisory Board is regulated exclusively by Section 13 of the company's Articles of Association which are permanently available on the Internet at [www.eurokai.de/Das-Unternehmen/Gesellschaftsstruktur](http://www.eurokai.de/Das-Unternehmen/Gesellschaftsstruktur). There are no subsidiary or supplementary agreements. Entitlement to remuneration shall fall due at the end of the financial year; this shall not apply to the entitlement to reimbursement of expenses. If a Supervisory Board member resigns from the Supervisory Board during the course of the financial year, they shall be entitled to receive the remuneration components attributable to the period up until termination of the mandate.

(1) Fixed remuneration Supervisory Board	Chairman: EUR 90,000.00 Deputy Chairman: EUR 45,000.00 Member: EUR 30,000.00
(2) Fixed remuneration Audit Committee	Chairman: EUR 8,000.00 Member: EUR 4,000.00
(3) Attendance fees	For each Supervisory Board meeting attended, Supervisory Board members receive an attendance fee in the amount of EUR 500.00  No attendance fee is paid for meetings of the Audit Committee.
(4) Expenses, VAT	Necessary out-of-pocket expenses and, where applicable, any statutory value-added tax on the benefits shall be reimbursed by the company.
(5) Maximum remuneration	There is no qualified maximum remuneration amount. The upper limit is derived from the sum of the existing fixed remuneration, attendance fees, expenses and any value-added tax.

The members of the Supervisory Board thus receive remuneration that is commensurate with their duties and the position of EUOKAI. The remuneration system for the members of the Supervisory Board of the parent provides for a purely fixed remuneration plus an attendance fee without variable or share-based components.

In the opinion of the Personally Liable General Partner and the Supervisory Board, the fixed remuneration arrangement – which follows a suggestion under G.18 of the Code – best ensures the independence of the Supervisory Board members and the impartial discharge of their advisory and supervisory duties, regardless of the business performance of the company. Effective and independent provision of advice and supervision by the Supervisory Board in turn makes an important contribution to promoting the business strategy and long-term development of EUOKAI.

The level of the fixed remuneration is based in principle on the recommendations of the Code and is structured according to the tasks assumed by the respective member on the Supervisory Board and on its committees. This is intended to appropriately reflect additional tasks and responsibilities assumed by the members. In the opinion of the Supervisory Board and the Personally Liable General Partner, the level of Supervisory Board remuneration is appropriate and in line with the market – also in comparison with other listed companies.

The remuneration of the Supervisory Board is reviewed by the Supervisory Board and the Personally Liable General Partner regularly, at least every four years, in particular to determine whether the level and structure of the remuneration are still in line with the market, take appropriate account of the tasks of the Supervisory Board and the position of the company, and comply with the legal requirements and recommendations of the Code (G.II.). In doing so, consideration is also given to the remuneration regulations in comparable companies (horizontal comparison). The Supervisory Board and the Personally Liable General Partner may call upon independent external remuneration experts to evaluate whether the remuneration is appropriate.

Where the review demonstrates a need for change, the Supervisory Board and the Personally Liable General Partner shall submit a corresponding resolution proposal to the General Meeting on the Supervisory Board remuneration.

### ***Composition of the Supervisory Board***

Pursuant to Section 11 (1) of the Articles of Association, the Supervisory Board of EUOKAI is composed of eight members.

Dr Winfried Steeger	Member since 15 June 2011 Chairman
Dr Klaus-Peter Röhler	Member since 27 May 2019 Deputy Chairman
Katja Gabriela Both	Member since 10 June 2015
Jochen Döhle	Member since 25 August 1999
Christian Kleinfeldt	Member since 11 March 2021
Prof. Dr Kerstin Lopatta	Member since 23 June 2023
Kristian Ludwig	Member since 01 July 2023
Max. M. Warburg	Member since 30 March 2020

### **Separate disclosure of the remuneration of the Supervisory Board**

The amounts disclosed below constitute the fixed and variable remuneration components “granted and owed” in the respective financial year pursuant to Section 162 (1) sentence 2 no. 1 AktG. The remunerations shall fall due at the end of the financial year.

Granted and owed remuneration of members of the Supervisory Board	Fixed remuneration				Remuneration			
	Supervisory Board		Audit Committee		Attendance fees		Total	
	2024 EUR	in %	2024 EUR	in %	2024 EUR	in %	2024 EUR	in %
Dr Winfried Steeger	90,000.00	92.8	4,000,00	4.1	3,000.00	2.7	97,000.00	100.00
Dr Klaus-Peter Röhler	45,000.00	93.8			3,000.00	5.5	48,000.00	100.00
Katja Gabriela Both	30,000.00	82.2	4,000,00	11.0	2,500.00	7.2	36,500.00	100.00
Jochen Döhle	30,000.00	92.3			2,500.00	6.2	32,500.00	100.00
Christian Kleinfeldt	30,000.00	73.2	8,000,00	19.5	3,000.00	6.5	41,000.00	100.00
Prof. Dr Kerstin Lopatta	30,000.00	81.1	4,000,00	10.8	3,000.00	2.9	37,000.00	100.00
Kristian Ludwig	30,000.00	81.1	4,000,00	10.8	3,000.00	5.9	37,000.00	100.00
Max M. Warburg	30,000.00	90.9			3,000.00	6.2	33,000.00	100.00
Total	315,000.00		24,000.00		23,000.00		362,000.00	

Furthermore, expenses totalling EUR 1,375.24 were reimbursed. In addition Ms Katja Both received remuneration of EUR 7,500.00 for her activities as a member of the Board of Directors (non-executive) in the 2024 financial year, bringing the total benefits of members of the Supervisory Board in the 2024 financial year to EUR 370,875.24.

### **Comparative presentation of the remuneration and earnings development**

The following table shows a comparative presentation of the annual change in the remuneration granted and owed to the members of the Supervisory Board, the development of the company’s earnings and the remuneration of employees on a full-time equivalent basis pursuant to Section 162 (1) sentence 2 no. 2 AktG, with the latter being based on the average wages and salaries of all employees (in relation to all areas of activity) of the fully consolidated CONTSHIP Italia Group sub-group, since EUROKAI GmbH & Co. KGaA has no employees of its own.

No remuneration was granted or owed to former Supervisory Board members.

Comparative presentation of the remuneration of the Supervisory Board	2024 EUR	Change 2023/2024 in %	2023 EUR	Change 2022/2023 in %	2022 EUR	Change 2021/2022 in %	2021 EUR	Change 2020/2021 in %	2020 EUR
Dr Winfried Steeger	97,000.00	0.0	73,544.44	0.0	49,000.00	0.0	49,000.00	0.0	49,000.00
Dr Sebastian Biedenkopf (Deputy Chairmann until 31 December 2020)	not stated	not stated	not stated	not stated	not stated	not stated	not stated	not stated	28,500.00
Dr Klaus-Peter Röhler (Deputy Chairman since 15 March 2021)	48,000.00	5.4	36,250.00	5.4	24,500.00	5.4	23,250.00	36.8	17,000.00
Katja Gabriela Both	36,500.00	0.0	27,877.78	0.0	19,000.00	0.0	19,000.00	0.0	19,000.00
Jochen Döhle	32,500.00	0.0	24,333.33	0.0	17,000.00	0.0	17,000.00	0.0	17,000.00
Christian Kleinfeldt (Member since 11 March 2021)	41,000.00	17.8	30,922.22	17.8	21,000.00	17.8	17,833.33	not stated	0.00
Prof Dr. Kerstin Lopatta (Member since 23 June 2023)	37,000.00	not stated	17,233.33	not stated	not stated	not stated	not stated	not stated	not stated
Kristian Ludwig (Member since 1 July 2023)	37,000.00	not stated	17,066.67	not stated	not stated	not stated	not stated	not stated	not stated
Max M. Warburg	33,000.00	-2.9	24,333.33	-2.9	16,500.00	-2.9	17,000.00	3.0	16,500.00
<b>Total</b>	<b>362,000.00</b>	<b>43.9</b>	<b>251,561.10</b>	<b>71.1</b>	<b>147,000.00</b>	<b>2.7</b>	<b>143,083.33</b>	<b>-2.7</b>	<b>147,000.00</b>
<b>Earnings development of EUROKAI GmbH &amp; Co. KGaA</b>									
Net income for the period in accordance with the German Commercial Code (HGB)	127,363,284.39	135.3	54,137,312.83	163.8	20,524,114.80	67.8	12,232,212.76	-22.6	15,806,475.38
Consolidated profit for the year in accordance with IFRSs (2020: consolidated loss for the year)	87,999,534.91	68.7	52,170,250.60	-54.1	113,537,061.87	19.5	95,001,375.60	410.7	-30,577,991.55
<b>Change in employee remuneration</b>									
Change in employee remuneration of employees of the CONTSHIP Italia Group on a full-time equivalent basis	57,656.00	3.4	55,743.00	-4.2	58,202.00	-2.0	59,413.00 <sup>2</sup>	0.5	59,110.00

The year-on-year change in employee remuneration of the CONTSHIP Italia Group employees was determined by adjusting for exceptional factors in connection with severance payments to departing managers and early retirement rules. Further explanations can be found on page 4 of this remuneration report.

Hamburg, Germany, 25 March 2025

Management of the Personally  
Liable General Partner  
Kurt F.W.A. Eckelmann GmbH, Hamburg

Thomas H. Eckelmann

Tom H. Eckelmann

For the Supervisory Board:  
Chairman of the Supervisory Board  
of EUROKAI GmbH & Co. KGaA,  
Hamburg

Dr Winfried Steeger